

# Cumberland Public Schools: *“A Smart District Getting Smarter”*

**Budget Presentation**  
to the Cumberland School Committee  
February 14, 2009

*Achievement Matters. Collaboration Matters. Equity Matters.*

# Goals of Budget Presentation

- Define student needs and district initiatives requiring financial support in upcoming school year
- Create awareness of state and local fiscal issues impacting FY 2009-2010 budget
- Provide an overview of the key budget solutions in the FY 2009-2010 budget

# District Vision

100% of the students,  
100% of the time

# Fact versus Myth

- **Myth:** The use of data to make school budget decisions is in theory only.
- **Fact:** Multiple sources of data have been used to support the proposed FY 10 budget and no recommendation within the proposed budget can be considered in isolation.

# Fact versus Myth

- **Myth:** Finding a solution for one dilemma in the school department budget solves all of the fiscal issues.
- **Fact:** The total funding picture for the Cumberland Public Schools includes a long-term capital improvement plan; short-term capital repairs; and an annual operating budget.

# Fact versus Myth

- **Myth:** The proposed budget could be reduced without an impact on district priorities.
- **Fact:** Reconciling budgets [FY 06 \$3.3M, FY 07 by \$2.6M; FY 08 by \$1.8M and FY 09 by approx \$3.6M ] impacted district expenditures including staffing, capital improvements, tuitions, technology, and required the consolidation of JJM Cumberland Hill School and relocation of the Cumberland Preschool Center.

# Fact versus Myth

- **Myth:** The district creates its budget by adding incremental percentage increases to all of its line items.
- **Fact:** The district has embraced zero-based budgeting and student-based budgeting practices that require budgets to be developed based on anticipated student learning needs.

# Fact versus Myth

- **Myth:** The bonds approved by the voters have eliminated our facilities issues.
- **Fact:** We will always continue to have a responsibility to maintain and improve our facilities, the town's largest assets.

# Fact versus Myth

- **Myth:** Tax cap legislation would not impact school departments.
- **Fact:** External tax cap mandates, both local and state, have consequences on the education budget.

# Key Strategies

- Comply with the law
- Embrace student-based budgeting practices
- Embrace zero-based budgeting practices
- Respond to the highest priorities through analysis of resources
- Build in anticipated efficiencies
- Use fund balance to close budget gap

# FY 2009-2010 Budget

## Revenue Adjustments

<b>Fiscal Year 2009 General Fund Budget</b>		<b>\$52,419,112</b>	
Town Appropriation	1.8% Increase	650,000	
State Aid	(11% Decrease)	(1,357,386)	
Retiree & COBRA Health/Life Insurance		71,799	
Interest Income		(67,000)	
Fund Balance (Surplus)		122,985	
Reimbursement Town Master Lease		(75,637)	
Medicaid Reimbursement		0	
All other		26,245	
<b>Fiscal Year 2010 Proposed</b>			
<b>General Fund Budget</b>		<b>\$51,790,118</b>	<b>(1.20%)</b>

# FY 2009-2010 Budget

## Expenditures

<b>Fiscal Year 2009 General Fund Budget</b>	<b>\$52,419,112</b>	
Salaries	657,921	
Healthcare Claims	(513,250)	
Retirement	(114,744)	
Other Fringes	8,198	
Transportation	191,373	
Utilities	33,000	
Special Education Tuitions/Therapists*	17,409	
Capital Equipment	(133,476)	
Reductions/Concessions	(639,219)	
All other	(69,682)	
<u>Facilities Management Contract</u>	<u>(200,000)</u>	
<b>Fiscal Year 2009</b>		
<b>Proposed General Fund Budget</b>	<b>\$51,790,118</b>	<b>(1.20%)</b>

*\*NRIC Disbursement*

# Budget Workshop Topics

## 21<sup>st</sup> Century Digital Classroom Initiative

The FY 10 budget includes a proposal for a 21<sup>st</sup> century Digital Classroom Initiative to advance the district's implementation of instructional technology and access to digital content in all classrooms. **This budget includes an initial fund of \$100,000 in the Technology Budget to implement a model classroom initiative for the purchase of technology tools such as interactive whiteboards, scanners, digital cameras, webcams and software.**

# Budget Workshop Topics

## Curriculum Alignment

### in Mathematics, English Language Arts, and Science

The FY 10 budget proposes to strengthen the vertical articulation of the curriculum in the core subjects of Mathematics, English Language Arts and Science and to improve supervisory oversight of curriculum and instruction in these measurable areas. **This budget proposes the addition of Middle School Team Leaders, a K-8 Science Coordinator, and Department Chairpersons in Math, Science and English Language Arts for Grades 7-12.**

# Budget Workshop Topics

## Literacy Programs

Through a targeted allocation of funds, the district will continue to nurture its partnership with the Hasbro Center for Teaching Excellence in the five elementary schools as well as initiate the First Steps Literacy Program at Cumberland High School. **The budget proposal includes \$135,000 to support the anticipated cost of the contract for the Dunn Literacy Initiative.**

# Budget Workshop Topics

## Healthcare Containment

The fiscal year 2010 budget assumes savings in the cost of the district's self-insured healthcare budget as a result of continued participation in a healthcare consortium, modifications in plan design and employee co-share as well as other efficiencies. **This proposed operating budget includes an estimated \$1.2 million of cost containment on health care services.**

# Budget Workshop Topics

## Transportation Cost Containment

The budget proposal for FY 10 includes a reduction in the line item account for transportation due to the following two changes: 1) Statewide transportation contract for out-of-district transportation; and 2) Modifications in the District Transportation Policy. **This budget contains approximately \$250,000 in savings in the transportation account.**

# Budget Workshop Topics

## Facilities Management Contract

The budget proposal for FY 10 includes a reduction in the facilities budget as a result of a Request for Proposals for a Management Contract. **This budget contains approximately \$200,000 in savings as a result of the district contracting with an outside vendor to assist in managing energy costs, purchasing and school-based facilities staff.**

# Budget Workshop Topics

## Appropriation from Town of Cumberland

The budget proposal for FY 10 requests the same percentage increase from the Town of Cumberland as the allocation made in the FY 09 fiscal year. **Although the town ordinance would have allowed for a request in the amount of approximately \$1.2 million [3.0%], the school department request for FY 10 is \$650,000 [1.8%].**

# Budget Workshop Topics

## Appropriation from State of Rhode Island

The budget proposal for FY 10 reflects significant reductions in appropriations from the State of Rhode Island. **The district anticipates the following reduction in state financial support in the FY 10 budget:**

State Aid	(\$1.1 M)
Permanent Improvement Fund	(\$261,000)
Article 31	(\$199,000)

# Discussion

## Line Item Comparison of Revenues & Expenditures

(Visit [www.cumberlandschools.org](http://www.cumberlandschools.org)  
to view or download FY 2010 budget documents.)

# Budget Workshop Topics

Tuesday, February 17, 2009

## Staffing Analysis and Recommendations

- Review of enrollments
- Recommendations for staffing patterns
- Discussion of staffing implications based on state and local appropriations
- Discussion of staffing implications based on additional uncertainties